

LEADERSHIP PUBLIC SERVICE FREE POLITICAL
SYSTEMS EDUCATION FREE ECONOMIC
SYSTEMS SELF SUFFICIENCY DIGNITY LIBERTY
MILITARY VETERANS GLOBAL MICROFINANCE
GRADUATE FELLOWSHIPS INTERNATIONAL
CENTRAL ASIA AND THE CAUCASUS
ENTREPRENUERSHIP LEADERSHIP FREEDOM
TROOPS PROSPERITY SERVICE OPPORTUNITY



RUMSFELD FOUNDATION

2014 ANNUAL REPORT

PARTNERSHIP EDUCATION LEADERSHIP PUBLIC
SERVICE FREE POLITICAL SYSTEMS FREE
ECONOMIC SYSTEMS SELF SUFFICIENCY
DIGNITY LIBERTY MILITARY VETERANS GLOBAL
MICROFINANCE GRADUATE FELLOWSHIPS
INTERNATIONAL CENTRAL ASIA AND THE
CAUCASUS LEADERSHIP TROOPS FREEDOM
SERVICE PROSPERITY ENTREPRENUERSHIP



RUMSFELD FOUNDATION

Established 2007 ✦ www.RumsfeldFoundation.org

January 16, 2015

Greetings,

We are pleased to provide this report on our Foundation's activities in 2014, a period of exciting developments as we concluded our 8th year of programs and grant giving.

Over the past year we have had the pleasure of welcoming 20 new Fellows from Central Asia and the Caucasus, supporting 19 graduate students with a desire to be involved in public service, and hosting annual conferences for the alumni of both of these fellowship programs. We have also continued to provide grants to organizations supporting the troops, veterans, their families and the families of the fallen. In addition, in 2014 we provided support to microfinance programs in 11 countries around the world.

Through both of our fellowship programs, having the opportunity to support and get to know impressive young leaders is enjoyable and encouraging. Through our contributions to military charities, it is a privilege to support the dedicated patriots who volunteer to serve our country. By providing grants for global microfinance, we are pleased to help provide opportunities for self-sufficiency and economic freedom for many around the world.

With our growing programs and activities, we continue to benefit from the advice and counsel of our friends and fellow Board members, the Honorable Edward G. (Pete) Biester, Dr. Steve Cambone, and Mr. Larry Di Rita. We are most grateful for their guidance and support.

In this update are highlights from the past year in each of the Foundation's four focus areas. For additional information, we encourage you to visit our [Facebook page](https://www.facebook.com/RumsfeldFoundation) where we post frequent updates, and our website: www.rumsfeldfoundation.org.

We thank you for your interest in our work and wish you all the best for the New Year.

Warm regards,

Don and Joyce Rumsfeld

OUR MISSION:

The Rumsfeld Foundation rewards leadership and public service at home and supports the growth of free political and free economic systems abroad.

Through our work in four focus areas, we are committed to promoting self-sufficiency and dignity, liberty and leadership.

“Rewarding leadership and public service at home”

We believe that effective leadership and dedicated public servants are essential for the success of our country. Public service should be encouraged and highly regarded, and those that serve our country should be commended for their service.

OUR TROOPS

Few have committed more to our nation’s service than those who have served and sacrificed in the defense of our country.

GRADUATE FELLOWSHIPS

Encouraging gifted scholars to serve the nation by pursuing a career in public service or policy-relevant fields.

“Encouraging the growth of free political and free economic systems abroad”

We believe free systems, economic and political, provide the most opportunities for their people.

GLOBAL MICROFINANCE

Providing individuals with the opportunity to improve their circumstance and that of their communities through economic freedom.

GREATER CENTRAL ASIA

Connecting young leaders from a region transitioning to freer systems with the U.S., as well as to their regional counterparts.

OUR TROOPS

FOCUS: SUPPORT ACTIVE DUTY TROOPS, VETERANS, THE WOUNDED, THEIR FAMILIES AND THE FAMILIES OF THE FALLEN.

We are proud to partner with some of our country's finest military charities that support our troops, veterans, and their families. In 2014, our Foundation granted over **\$850,000** to deserving charities working to deliver needed support and services to soldiers and their families.

★★★★★★★★★★
\$850,000 + IN
MILITARY GRANTS
IN 2014
★★★★★★★★★★

★★★★★★★★★★
\$3.2 MILLION +
IN SUPPORT
SINCE 2007
★★★★★★★★★★

We support our partners in their efforts to tackle both immediate and longer-term challenges faced by returning veterans and their families, whether financial, physical, or career transition related. We are focused on, but not limited to, supporting military charities working within these spheres:



Our grants help support an array of services - from college scholarships for dependents of injured or fallen U.S. military personnel, to building handicap accessible homes for the most severely injured service members, as well as outdoor rehabilitative activities for wounded veterans, and placing disabled veterans in long-term careers in the financial services industry. We believe that each of our partners has a unique and important role in improving the quality of life of returning servicemen and women and their families.

FEATURED 2014 GRANTEES:

EMPLOYMENT & TRANSITION



The [National Organization on Disability's Wounded Warrior Careers Program](#) provides full-time career specialists to counsel veterans during their re-entry into civilian life and assistance with local educational and career-related advice and services.



ASSISTANCE FOR WOUNDED VETERANS

[America's Fund](#) provides needed resources and financial support to injured and critically ill post-9/11 veterans and their families.

OUTDOOR REHABILITATIVE ACTIVITIES



[Rivers of Recovery](#) provides rehabilitative therapy for wounded veterans and family members of fallen soldiers. Through outdoor experiences such as fishing trips, the program helps veterans overcome combat-related injuries, providing a support network among fellow veterans and volunteers.



SPECIAL OPERATIONS COMMUNITY

The [Special Operations Warrior Foundation](#) assists the families of Special Operations personnel killed in training or combat. This foundation offers financial assistance to severely wounded Special Operators and scholarships for the children of the fallen to attend college.

MILITARY FAMILIES



[Our Military Kids](#) provides grants to children ages 3-18 of deployed service members in all branches for extracurricular activities such as sports, fine arts, and tutoring.

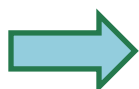
GLOBAL MICROFINANCE

FOCUS: PROVIDE OPPORTUNITIES FOR SELF-SUFFICIENCY BY SUPPORTING GLOBAL MICROFINANCE ORGANIZATIONS.

Microfinance loans have the benefit of bypassing governments and going directly to individuals, providing them with an opportunity to launch small businesses and become financially self-sufficient. Even a small microloan can empower and improve the circumstance of an individual, their family, and their broader community.

**\$3.5 MILLION +
IN GRANTS TO SUPPORT
MICROFINANCE IN 20 COUNTRIES
SINCE 2007**

**\$450,000
IN 2014
GRANTS**



**4 GLOBAL
MICROFINANCE
ORGANIZATIONS**



**MICROFINANCE
EXPANSION IN 11
COUNTRIES**

We are fortunate to partner with some of the finest global microfinance organizations to promote entrepreneurship and provide opportunities for the world's least privileged.



1ST LOAN: 8,000 Afghani (\$160)
November 2007

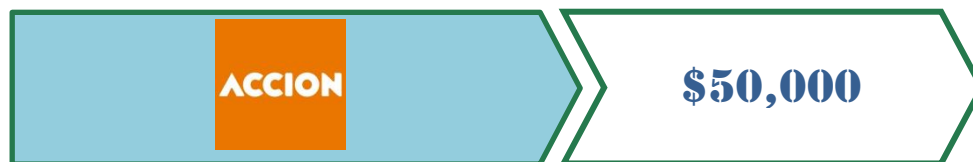
USE: Purchase a sewing machine,
thread, fabric, scissors, etc.

2ND LOAN: 10,000 Afghani (\$200)
February 2009

TODAY: Owns 2 sewing machines,
supporting family, teaching
a student her trade

*"The sun of luck started shining on
the windows of our house"*

2014 GRANTS:



The 2014 grant to [ACCIÓN](#) is supporting microfinance programs in **India**, focusing on high-potential entrepreneurs who support job creation with their small and medium enterprises.

Fast Fact: Three in four of ACCIÓN's borrowers worldwide are female.



The 2014 grant to [FINCA International](#) is supporting its microfinance efforts in **Afghanistan**, **Pakistan**, and **Tajikistan**, including the expansion of financial services for women.

Fast Fact: Between Afghanistan, Pakistan and Tajikistan, FINCA has over 318,000 clients.



The 2014 grant to [Grameen Foundation](#) is supporting its microfinance programs in **Latin America**, including improving credit programs for farmers in Colombia.

Fast Fact: 9.4 million people have been helped by Grameen's partners throughout the world.



The 2014 grant to [Opportunity International](#) is supporting its microfinance programs in **Colombia**, as well as providing Business Re-Establishment Loans in the **Philippines** for small business owners affected by Typhoon Haiyan.

Fast Fact: Opportunity's loan repayment rate is 98%.

GRADUATE FELLOWSHIPS

FOCUS: PROVIDE GRANTS TO PROMISING STUDENTS WITH AN INTEREST IN SERVING THE NATION THROUGH A CAREER IN PUBLIC SERVICE OR POLICY-RELEVANT FIELDS.

**19 FELLOWSHIPS
FOR THE 2014-2015
ACADEMIC YEAR**

**\$1.6 MILLION +
IN FELLOWSHIPS
SINCE 2009**

Our republic will be strengthened by America's bright, young leaders committed to public service and public policy, as well as by an informed and engaged public. In our sixth academic year of the Rumsfeld Graduate Fellowship Program, we awarded 19 fellowships for 2014-15.

This year's recipients are comprised of students pursuing their Master's degrees, Ph.D.'s and J.D.'s in fields from defense and strategic studies to political philosophy.

**EACH FELLOWSHIP:
UP TO \$25,000
OF SUPPORT**

UP TO \$15,000 STIPEND

UP TO \$10,000 TUITION

2014-15 FELLOWS AT A GLANCE

Some outstanding accomplishments of our 2014-15 class of Fellows...

EXECUTIVE ARTICLES EDITOR OF A UNIVERSITY LAW JOURNAL || **PRESIDENT OF A FEDERALIST SOCIETY**

U.S. NAVY RESERVIST || **OUTSTANDING ASSOCIATE INSTRUCTOR TEACHER AWARD RECIPIENT**

PH.D. STUDENT ASSOCIATION PRESIDENT || **VICE PRESIDENT OF A UNIVERSITY LAW SOCIETY**

FOUNDATION FOR DEFENSE OF DEMOCRACIES RESEARCH ASSISTANT || **HERITAGE FOUNDATION FELLOW**

ADJUNCT PROFESSOR || **U.S. STATE DEPARTMENT BUREAU OF ECONOMIC AFFAIRS INTERN**

WORKING GROUP ON ECONOMIC POLICY RESEARCH ASSISTANT || **MOOT COURT BOARD ORALIST**

We are fortunate to work with some of the country's most respected professors who nominate candidates of outstanding ***intellectual ability, integrity, moral character and leadership potential*** at the following institutions:

<i>Claremont Graduate University</i>	<i>Institute of World Politics</i>	<i>University of Notre Dame</i>
<i>George Washington University</i>	<i>Johns Hopkins University</i>	<i>University of Pennsylvania</i>
<i>Georgetown University</i>	<i>Missouri State University</i>	<i>University of Virginia</i>
<i>Harvard University</i>	<i>Princeton University</i>	<i>Villanova University</i>
<i>Hillsdale College</i>	<i>Stanford University</i>	<i>Yale University</i>
<i>Indiana University</i>	<i>University of Dallas</i>	

CURRENT AND FORMER EMPLOYERS OF OUR ALUMNI:

Brookings Institution ▪ CSIS ▪ Departments of Justice, Navy, and State
 FBI ▪ Federal Reserve Board ▪ Missile Defense Agency
 Office of the Secretary of Defense and Secretary of Energy
 U.S. Congress ▪ U.S. Courts of Appeal ▪ U.S. District Courts ▪ U.S. Military

FELLOWSHIP FACTS

Since 2009

6 ACADEMIC YEARS...

17 UNIVERSITIES...

19 ADVISERS...

67 FELLOWS...

89 FELLOWSHIPS...

GRADUATE STUDIES WE HAVE SUPPORTED:

- Economics
- Ethics
- Foreign Service
- Government
- History
- International Relations
- Middle East Studies
- Philosophy
- Political Science
- Policy Analysis
- National Security Affairs
- Strategic Studies

GRADUATE FELLOWSHIP CONFERENCE

WHERE:

WASHINGTON, D.C.

WHEN:

SEPTEMBER 11-12TH

The 2nd annual Graduate Fellowship Conference brought together many of our former and current Fellows from across the country, as well as over half of our program's network of Advisers. Our conferences provide an opportunity for these bright young leaders to network with their impressive colleagues and we look forward to hosting our next gathering in September, 2015.

THEME:

ENGAGING IN THE
BATTLE OF IDEAS IN
THE 21ST CENTURY

Events included a welcoming reception, followed by a panel and subsequent discussion focused on the conference theme led by four of the Program's distinguished Advisers and moderated by Director of the Rumsfeld Foundation, Dr. Steve Cambone. Secretary William S. Cohen made remarks and responded to questions at the luncheon. In the afternoon, participants received a tour of the Pentagon and the National 9/11 Pentagon Memorial.

46 OF 67

FORMER AND
CURRENT FELLOWS
IN ATTENDANCE

The Conference concluded with a reception and dinner at the Hay Adams Hotel, including closing remarks from President of the Rumsfeld Foundation, Don Rumsfeld.



GREATER CENTRAL ASIA

FOCUS: FOSTER BETTER UNDERSTANDING AND BUILD STRONGER RELATIONS AMONG THE PEOPLE OF THE COUNTRIES OF THE REGION AND THE UNITED STATES.



OUR PROGRAM COUNTRIES

Afghanistan	Kyrgyzstan
Armenia	Mongolia
Azerbaijan	Tajikistan
Georgia	Turkmenistan
Kazakhstan	Uzbekistan

In 2014 we welcomed 20 Fellows from **Central Asia, the Caucasus, Afghanistan, and Mongolia**, representing each of the 10 countries included in our program.

OUR PARTNER:



We appreciate our close partnership with the **Central Asia-Caucasus Institute** at Johns Hopkins University and are grateful for the guidance and dedicated efforts of Dr. S. Frederick Starr, *Chairman*, Dr. Svante Cornell, *Director*, and Mr. David Soumbadze, *Fellowship Program Director*.

FELLOWSHIP FACTS

Since 2008

3 CONFERENCES...

10 COUNTRIES...

13 FELLOWSHIP GROUPS...

112 ALUMNI...

2014 FELLOWS AT A GLANCE

DIRECTOR OF A THINK TANK - KYRGYZSTAN || **FINANCIAL ANALYST AT EXXON MOBIL - KAZAKHSTAN**

FOUNDER OF A MARKETING AGENCY - AZERBAIJAN || **CEO OF AN INVESTMENT FUND - TAJIKISTAN**

CITY COUNCIL MEMBER - ARMENIA || **MINISTRY OF DEFENSE REPRESENTATIVE TO NATO - GEORGIA**

CEO OF A MINERAL COMPANY - MONGOLIA || **FOUNDING PARTNER OF A LAW FIRM - UZBEKISTAN**

DEPUTY CEO OF KAZAKHSTAN MORTGAGE COMPANY || **CHAIRMAN OF IT COMPANIES - KYRGYZSTAN**

DIRECTOR-GENERAL FOR ECONOMIC COOPERATION AT MINISTRY OF FOREIGN AFFAIRS - AFGHANISTAN

Fellows Meetings

Each group of Fellows in 2014 had over **60** group meetings with individuals representing a range of organizations and professions. Here are a few examples:

Business



Marion Blakey

CEO, Aerospace Industries Association

Doug Conant

CEO of Campbell's Soup Company 2001-11

Reuben Jeffery

CEO, Rockefeller Financial

Nancy Killefer

Senior Partner, McKinsey & Co. 1992-2013

Military



Maj. Gen. Tony Cucolo

Commandant of the U.S. Army War College, 2012-14

Colonel Jon Chicky

Defense Technology Security Administration

General Michael Hayden

CIA Director, 2006-09

General Richard Myers

Chairman, Joint Chiefs of Staff 2001-05

Media



Bret Baier

FOX News

Fred Hiatt

The Washington Post

Dr. Charles Krauthammer

Pulitzer Prize winning syndicated columnist

Marc Thiessen

Author and weekly columnist

Think Tanks



Ambassador John Bolton

American Enterprise Institute

Dr. Barry Blechman

Stimson Center

Nina Khrushcheva

World Policy Institute

Dr. Stephen Sestanovich

Council on Foreign Relations

Non-Profits



Maria Gomez

Mary's Center

Alejandro Ponce

The World Justice Project

Max Stier

Partnership for Public Service

Adam Meyerson

The Philanthropy Roundtable

Government



Richard B. Cheney

U.S. Vice President, 2001-09

Dr. James Billington

Librarian of Congress

Stephen Hadley

National Security Adviser, 2005-09

Ray LaHood

Sec. of Transportation, 2009-13

Judge Michael Mukasey

U.S. Attorney General, 2007-09

Justice Antonin Scalia

Supreme Court Justice

In addition, the Fellows met with former and current U.S. Ambassadors, Senate and Congressional Offices, and officials from the Departments of Defense, Energy and State.

2014 Travels Across the USA

Each group of Fellows spends one week of their program traveling to cities in the United States to learn more about local government and business. Our 2014 Fellows had great trips to these 6 locations:

- Huntsville, Alabama
- Denver, Colorado
- Chicago, Illinois
- New Orleans, Louisiana
- Cleveland, Ohio
- Memphis, Tennessee



Reflections...

"The Rumsfeld Fellowship is more than a group of elite Fellows learning about the United States and the world, it is mostly about discovering how rich the Caucasus, Central Asia, Afghanistan, and Mongolia are and how much we are missing communications between one another."

- Manu Kurbonali, Tajikistan

"This program is the best experience in my professional development so far."

- Shijir Ochirbat,
Mongolia

"The experience and insights the participants gained during these six weeks will help to bridge gaps and bring nations closer to a common brighter future."

-Nafi Uloomi, Afghanistan

"The best environment to make lifetime friendships."

- Ato Kasymov,
Kazakhstan

"The unexpected result of this Program was the inspiration, confidence and firm belief that I can promote changes in my own country."

- Mirzo Ibragimov, Uzbekistan

"We can and we should make a difference and realize in practice those beautiful ideas we learned about during our time in the program."

- Ara Hovsepyan, Armenia

"Trying to describe my experience with words won't do it justice. Meeting some of the most powerful, influential minds of our time and having intensive, meaningful discussions with them are experiences that only you will be able to cherish in your mind for the rest of your life."

- Saintulga Munkhgerel, Mongolia

What is CAMCA?

The **CAMCA** (*Central Asia-Mongolia-Caucasus-Afghanistan*) **Regional Forum** is dedicated to promoting region-wide discussions on how to advance economic growth and development in the heart of Eurasia (Afghanistan, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Mongolia, Tajikistan, Turkmenistan, and Uzbekistan) to fulfill the individual and regional potential of these countries.

It promotes this goal by fostering dialogue and interaction among rising young leaders from all sectors of life in the 10 countries of the region, as well as international stakeholders. We believe that the region must find and affirm its own identity and model of economic, political, and social development and that greater communication and collaboration among talented young leaders from a full range of fields will help to achieve these goals.

The CAMCA Regional Forum has evolved out of the Rumsfeld Fellowship Program at the Central Asia-Caucasus Institute at Johns Hopkins University-SAIS, which has been bringing rising young leaders from the region to Washington, D.C. since 2008.



The Foundation hosted the **2014 CAMCA Regional Forum** in **Astana, Kazakhstan** from **June 20-22, 2014**.

Over 50 alumni of the Fellowship Program, with representatives from all 12 fellowship classes, participated in the Forum. Also in attendance were representatives of the Rumsfeld Foundation and the Central Asia-Caucasus Institute, as well as several business leaders, government officials, regional experts and other professionals.



For more information on the Forum activities, we encourage you to read the **2014 Forum Report**.

The Foundation has held successful annual conferences since 2012. Following these events, we are convinced of the value of providing opportunities for our talented and growing alumni network to gather.

We are currently preparing for the 2015 CAMCA Regional Forum to be held in Ulaanbaatar, Mongolia.

2014 HIGHLIGHTS

SPONSORED AND
ATTENDED THE
**OUR MILITARY
KIDS** 10TH YEAR
ANNIVERSARY
CELEBRATION



VISITED
WITH THE
**PAWS FOR
PATRIOTS**
TEAM AT THE
FOUNDATION
OFFICE

SPOTLIGHT:



In 2014, the Rumsfeld Foundation donated **\$100,000** towards **SPIRIT OF AMERICA's** important and unique mission. SoA's groundbreaking model of assistance adds the agility, innovation and resources of the American people and private sector to the capabilities of our military in support of U.S. missions abroad. Their support makes U.S. troops and diplomats overseas safer and more successful in their missions by giving them the tools they need to help local people, and in turn win their support. Learn more about their efforts in some of the world's most challenging places at www.spiritofamerica.net.

2 ALUMNI CONFERENCES



SPRING AND
FALL 2014
FELLOWS
PRESENTED AT
JOHNS HOPKINS
SAIS

RECEPTION
OVERLOOKING
THE WHITE
HOUSE FOR
THE 2014
GRADUATE
FELLOWSHIP
CONFERENCE



2
RECEPTIONS
HOSTED BY OUR
PARTNER
COUNTRIES'
EMBASSIES

DON RUMSFELD
MEETING WITH
HONOR FLIGHT
CHICAGO
PARTICIPANTS
DURING THEIR
WWII
MEMORIAL VISIT



1,000+
FACEBOOK
FOLLOWERS

1,500 +
E-MAIL SUBSCRIBERS



SPRING 2014
FELLOWS VISIT TO
THE U.S. ARMY
WAR COLLEGE

VOLUNTEER
DAY
ALONGSIDE
THE
MISSION
CONTINUES
FELLOWS



GRAD FELLOWS
VISIT TO THE
NATIONAL
9/11
PENTAGON
MEMORIAL



**19 GRAD
FELLOWS**
**20 CACI
FELLOWS**



MET WITH
OPPORTUNITY
INTERNATIONAL'S
CEO AND A
CURRENT
MICROFINANCE
CLIENT FROM
UGANDA

OUR TEAM

BOARD OF DIRECTORS

Donald H. Rumsfeld
President

Joyce P. Rumsfeld
Vice President

Hon. Edward G. (Pete) Biester, Jr.

Dr. Steve Cambone

Lawrence Di Rita

STAFF

Sarah J. Conant
Executive Director

Bridget Sedlacek
Program Coordinator



We are also grateful for the support of the Rumsfeld's staff members in our D.C. office.

Want to stay updated on our activities?

[Sign up](#) for Email Updates and
Follow Us:



Questions or suggestions?

We welcome your thoughts at
contact@rumsfeldfoundation.org.

Interested in supporting the Rumsfeld Foundation?

Donations can be made on our
[website](#) or by check sent to:

**1718 M Street NW, #366
Washington, D.C. 20036**

*Since 2007, we have received over
\$170,000 in donations from supporters.*

Thank you for your interest and support!

LEADERSHIP PUBLIC SERVICE FREE POLITICAL
SYSTEMS EDUCATION FREE ECONOMIC
SYSTEMS SELF SUFFICIENCY DIGNITY LIBERTY
MILITARY VETERANS GLOBAL MICROFINANCE
GRADUATE FELLOWSHIPS INTERNATIONAL
CENTRAL ASIA AND THE CAUCASUS
ENTREPRENUERSHIP LEADERSHIP FREEDOM
TROOPS PROSPERITY SERVICE OPPORTUNITY
PARTNERSHIP EDUCATION LEADERSHIP PUBLIC
SERVICE FREE POLITICAL SYSTEMS FREE
ECONOMIC SYSTEMS SELF SUFFICIENCY
DIGNITY LIBERTY MILITARY VETERANS GLOBAL
MICROFINANCE GRADUATE FELLOWSHIPS
INTERNATIONAL CENTRAL ASIA AND THE
CAUCASUS ENTREPRENUERSHIP LEADERSHIP
FREEDOM TROOPS PROSPERITY SERVICE

RUMSFELD FOUNDATION

PROMOTING SELF-SUFFICIENCY AND DIGNITY, LIBERTY AND LEADERSHIP

1718 M STREET NW, #366 • WASHINGTON, D.C. 20036

WWW.RUMSFELDFOUNDATION.ORG

CONTACT@RUMSFELDFOUNDATION.ORG