

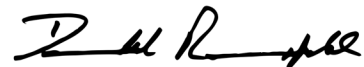
2018 ANNUAL REPORT

Message from our Founder and Chairman

The past year held several noteworthy milestones for the Foundation, particularly for our Central Asia-Caucasus Fellowship Program, as we celebrated the program's 10-year anniversary surrounded by many friends and partners whose contributions have been central to its progress.

Looking forward, we are committed to continuing to strengthen the networks of our two key Fellowship Programs. In addition, we will continue to provide support to our nation's military and veteran communities through our ongoing partnerships with some of the most effective charities across the country.

We greatly appreciate the valuable support we continue to receive from so many partners, friends and donors.



MISSION

The Rumsfeld Foundation encourages leadership, public service and free political and economic systems at home and abroad. Across our focus areas - **PUBLIC SERVICE** and **GREATER CENTRAL ASIA** - we are committed to providing opportunities for rising leaders, honoring service to nation and to promoting liberty.

OVERVIEW

PUBLIC SERVICE

GRADUATE FELLOWSHIP PROGRAM : Supporting graduate-level scholars interested in public service

MILITARY & VETERAN CHARITY GRANTS : Partnering with worthy organizations assisting those who have served in the U.S. Armed Forces

GREATER CENTRAL ASIA

CENTRAL ASIA-CAUCASUS FELLOWSHIP PROGRAM : Connecting talented rising leaders with their regional counterparts

THE CAMCA REGIONAL FORUM : Providing a platform for regional dialogue and cooperation across Central Asia and the Caucasus

(CAMCA is an acronym that stands for the region including the 10 countries of **Central Asia - Mongolia - Caucasus - Afghanistan**. The alumni of our Fellowship Program developed the term "CAMCA" as a way to refer to their collective region spanning from Georgia to Mongolia. Read more on page 7.)

FOUNDATION IN REVIEW

SINCE 2007

11 Years of operations

28 Network events hosted

\$14.9+ Million in grants

5 CAMCA Regional Forums

337 Fellows supported

75+ Military charities supported

Snapshots from 2018 ...



Dinner with Afghan Fellows and Graduate Fellows who served in Afghanistan



With Dr. S. Frederick Starr at our 10th Anniversary Celebration



Graduate Fellow and General Dick Myers at the Annual Conference



CAMCA Network Members at the 2018 CAMCA Forum

GRADUATE FELLOWSHIP PROGRAM



Graduate Fellows at the reception for the release of Rumsfeld's book, When the Center Held

Since 2009, candidates of “**outstanding intellectual ability, integrity, moral character and leadership**” have been nominated for our Graduate Fellowship by talented professors across the country who serve as our program Advisers. Following a competitive annual review process, an impressive group of Fellows are awarded financial grants for the upcoming academic year in the form of tuition and/or stipend support. Fellowship types include support for: **Master's and doctoral degrees, postdoctoral research and public service internships**. Beyond financial assistance, through hosting events and facilitating networking, the Foundation works to cultivate collaboration across the growing network of current and former Fellows as they navigate their careers in public service.

PROGRAM IMPACT SINCE 2009

\$2.7+ million in grants

130 Graduate Fellows Supported

2018-19 ACADEMIC YEAR

25 Academic Advisers

-2 *New Advisers*

17 Graduate Fellows

-7 *PhD Candidates*

-9 *MA/MS Scholars*

-1 *Post-doctoral Researcher*



“Networking with other scholars and practitioners from a wide variety of disciplines and agencies has helped me maintain a pragmatic perspective as I work to achieve my goal of writing a dissertation that will advance public policy that simultaneously protects the United States and extends freedom abroad.”

- Ashlyn, Graduate Fellow 2017-18,
The University of Texas at Austin

“I would like to thank the Rumsfeld Foundation for all of the incredibly generous support it has provided over the years, something which was instrumental in helping me cover the high costs of graduate school, as well as providing a truly unique chance to interact with some of the country's leading policy makers.”

- Matt, Graduate Fellow 2010-12,
University of Chicago



GRADUATE FELLOWSHIP NETWORK

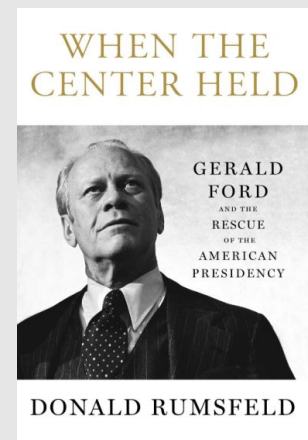
NETWORK EVENTS: Once a part of the Fellowship network, current and former Fellows are offered continuous opportunities for engagement through network activities and events designed to encourage their connectivity with one another, with our Graduate Advisers and also with notable leaders in the broader public service and policy communities. Events held during 2018 included the Annual Conference, a discussion with General Michael Hayden, the annual Spring Retreat, a Summer BBQ, a Holiday Reception and more.

WHERE ARE THEY NOW? Alumni of the Graduate Fellowship Program are serving in a wide variety of public service and policy positions as well as posts overseas, in state and local government, military service and at universities. Some current positions include:

U.S. Department of Energy Senior Analyst, Special Assistant to the Deputy Assistant Secretary of Defense, U.S. Department of Defense Counterintelligence Officer, U.S. Court of Appeals - Fifth Circuit Clerk, U.S. Naval Aviator, Principal Economist in the International Finance Division of the Federal Reserve Board, U.S. Foreign Service Officer, U.S. Senate Legislative Assistant, U.S. Supreme Court Clerk, U.S. Department of Energy Critical Infrastructure Analyst, Federal Bureau of Investigation Middle East Analyst, Missile Defense Agency Executive Officer & Operations Lead, U.S. Department of Treasury Foreign Affairs Analyst, Defense Intelligence Agency Intelligence Analyst and Special Assistant to the Under Secretary of Defense for Personnel & Readiness

2018 Highlights

- The Spring Retreat featured a panel of 6 Fellows who presented on projects and organizations they are involved in and also highlighted opportunities for network collaboration.
- Several Fellows attended the reception celebrating the release of our Chairman's book, *When the Center Held*.
- The 2018 Conference featured keynote speakers, General Richard Myers, former Chairman of the Joint Chiefs of Staff, and Mr. Doug Conant, best-selling author and Founder of ConantLeadership.
- Prior to the Annual Conference, the Foundation hosted an "Open House" for Conference attendees.
- 4 Fellows attended the 2018 Concordia Summit in New York City with VIP access through the Foundation's partnership.



Profits from Rumsfeld's 2018 book, *When the Center Held*, are being donated to the Graduate Fellowship Program.

"With my new book, I am delighted to be able to highlight the important contributions that President Ford made to our nation as well as to call attention to his example of honorable service and the importance of public service more broadly. I am pleased *When the Center Held* will be able to benefit future generations of public servants through our Graduate Fellowship Program."

- Don Rumsfeld



Graduate Fellows presenting at the Spring Retreat

CENTRAL ASIA-CAUCASUS FELLOWSHIP PROGRAM



Fall 2018 Fellows with National Security Advisor, Amb. John Bolton (Official White House Photo by Shealah Craighead)

Since 2008, twice a year through a competitive review process, the Foundation has brought top regional professionals who have demonstrated a dedication to the development of their nations and their region to Washington, D.C. for a six-week Fellowship session. Fellows participate in a series of high-level meetings, offering opportunities to engage with senior leaders across all sectors and exposing them to insider perspectives. Fellows spend one week of the program traveling to two additional U.S. cities for meetings with local businesses and government representatives, providing them with insights beyond the nation's capital. Outside of the Fellowship programming, additional opportunities are provided for professional development, research and networking.

PROGRAM IMPACT SINCE 2008

207 Fellowship Participants

21 6-week Fellowship Sessions

7 Alumni Conferences

2018 SESSIONS

2 Fellowship Groups

23 New Fellows

100+ Meetings

6 Cities Visited



“My experience participating in the Fellowship Program has been a journey of discovery, genuine interest, intellectual curiosity, personal friendships and patriotism. I am confident that the personal friendships and fond memories of our time in the Program will last for many years to come.”

- Yernar, Spring 2018 Fellow —
Principal, Whiteshield Partners,
Kazakhstan

“This Program turned out to be a once-in-a-lifetime experience. I consider the Fellowship a true leadership accelerator given the level and volume of the intellectual and emotional wealth we acquired within those six weeks.”

- Anna, Fall 2018 Fellow —
International Security Expert,
Armenia



ABOUT THE FELLOWSHIP PROGRAM

10 PROGRAM COUNTRIES: Afghanistan, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Mongolia, Tajikistan, Turkmenistan, Uzbekistan

FELLOWSHIP MEETINGS: Fellows have an average of 60 meetings with professionals representing organizations and companies across all sectors. Each group also travels to two cities outside Washington, D.C. to better understand democracy at the local level.

SOME 2018 MEETINGS FEATURED: Ambassador John Bolton, U.S. National Security Advisor; Secretary Ben Carson, Secretary of Housing and Urban Development; Steve Case, Chairman and CEO of Revolution investment firm; Richard B. Cheney, Former Vice President of the United States; Senator Elizabeth Dole, former U.S. Secretary of Labor and Secretary of Transportation; Dana Perino, former White House Press Secretary

FELLOW PROFILES: Fellows represent a rising generation of leaders and influencers in their respective countries who share an interest in regional cooperation. Fellows in 2018 held positions such as: Co-Founder and President of ArtLords, a leading urban art management organization in Afghanistan; Director General of Microsoft for Azerbaijan, Turkmenistan and Tajikistan; Executive Director of the Kazakhstan Council on International Relations; Special Adviser to the National Security Adviser to the President of Afghanistan; Head of the Professional and Institutional Development Department at the Defense Institution Building School at the Ministry of Defense of Georgia; Vice-Rector for Corporate Development at Almaty Management University; and Policy Analyst at the National Security Council of Mongolia

2018 Fellowship Highlights

- Groups traveled to Asheville, NC, Chicago, IL, Harrisburg, PA, Milwaukee, WI and New York, NY.
- Fellows met with 2 sitting U.S. Cabinet members and 5 former Cabinet members.
- Fall 2018 Fellows and locally-based former Fellows celebrated the 10th Anniversary of the program at a reception with staff and program supporters.
- Fellows presented at CACI Forums on the “Impact of Digital Connectivity on the Governance and Economies of CAMCA Countries” and “How CAMCA Countries Can Help Rebuild Afghanistan.”
- Fellows were hosted at the Embassies of Afghanistan, Azerbaijan, Georgia and Kyrgyzstan.
- 2018 Program travels included visits to the Kellogg School of Management at Northwestern University, the United Nations Headquarters and the *Wall Street Journal* newsroom.



Fall 2018 Fellows with Dana Perino at FOX News in New York



2018 marked **10 years** of partnership with the **Central Asia-Caucasus Institute (CACI)** in organizing the Central Asia-Caucasus Fellowship Program.

Our gratitude to their leadership and staff for their expertise and contributions over the past decade!

With special thanks to:
Dr. S. Frederick Starr
Dr. Svante Cornell
Mr. David Soumbadze

CAMCA REGIONAL FORUM



Welcoming Remarks at the 2018 CAMCA Regional Forum in Baku, Azerbaijan

Since 2014, the Foundation has partnered with the **Central Asia-Caucasus Institute** and the **CAMCA Network** to host the annual **CAMCA Regional Forum**. The Forum was established as one of the first and only platforms to bring together representatives of the 10 CAMCA (Central Asia-Mongolia-Caucasus-Afghanistan) countries, spanning from the South Caucasus to Mongolia, to discuss emerging opportunities for regional cooperation. A premier convening of rising leaders from all sectors in the 10 countries in the region and the broader international community, attendees include government leaders, policymakers, researchers, private sector executives and civil society representatives. The Forum's non-political and non-partisan mission facilitates an environment for open conversation aimed toward the prosperity of this important region and its people. Each year the Forum has grown in scope and participation as it convenes in a new capital in the CAMCA region to feature the unique opportunities of each country.

PREVIOUS FORUMS

2014 Astana, Kazakhstan

2015 Ulaanbaatar, Mongolia

2016 Tbilisi, Georgia

2017 Dushanbe, Tajikistan

2018 Baku, Azerbaijan

TOTAL FORUM STATS

730+ Participants

165 Speakers

150 Companies Represented

25 Countries Represented

"The CAMCA Regional Forum serves as a creative platform for honing strategic foresight, leadership networks and co-development strategies. The Forum gives rise to a unique community of alumni that can scope and develop policy across this emerging global region bridging Europe and Asia. The absence of regionally-scoped platforms makes CAMCA a unique experience for its participants and the regions at large."

- **Amb. Tedo Japaridze, Vice-Chairman, Anaklia Development Consortium**



"I believe that the CAMCA Regional Forum is an ideal platform for discussing ideas that would impact the whole region and facilitate its integration. Our countries would only benefit from taking an active part in such a multidimensional conversation. We take a similar approach at the AIFC: regional integration and development, while supporting and bringing together young leaders, is the only way to go forward."

- **H.E. Kairat Kelimbetov, Governor, Astana International Financial Centre**



2018 CAMCA FORUM

Baku, Azerbaijan – June 21-23, 2018

THEME: *Emerging Regionalism* - Sessions focused on geopolitics, international trade, geo-economics, education, regional and international security, entrepreneurship, investment opportunities, transport and transit, reforms, government accountability and media

FORUM PARTICIPANTS: Over 215 international leaders and professionals from the CAMCA countries, the EU, India, Israel, Japan, Korea, Kuwait, Pakistan, Singapore, Ukraine and the United States

FORUM SPEAKERS: H.E. Novruz Mammadov, Prime Minister of Azerbaijan; Senator Sodyq Safoev, First Deputy Chairman of the Senate of Oliy Majlis of Uzbekistan; Amb. Paul Wolfowitz, Visiting Scholar, American Enterprise Institute, former President of the World Bank, former U.S. Deputy Secretary of Defense; H.E. Kairat Kelimbetov, Governor, Astana International Financial Centre, former Deputy Prime Minister of Kazakhstan; Amb. Hafiz Pashayev, Rector, ADA University, former Amb. of Azerbaijan to the U.S.; Amb. Tedo Japaridze, Foreign Policy Adviser to the Prime Minister of Georgia, former Amb. of Georgia to the U.S.; and others



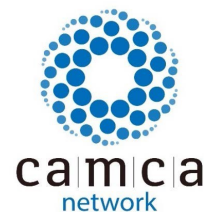
CAMCA Forum participants



Forum panel featuring 3 CAMCA Network Members

ABOUT THE CAMCA NETWORK

NETWORK HISTORY: Initiated by the alumni of the Central Asia-Caucasus Fellowship Program, the concept of the CAMCA Network emerged in 2013. Valuing the alumni's desire to actively continue their regional collaboration as rising leaders beyond and independently from their Fellowship experience, the Foundation supports the development of the evolving CAMCA Network.



NETWORK MEMBERS & MISSION: The CAMCA Network is a collection of professionals committed to sharing ideas, knowledge, expertise, experience and inspiration across the 10 countries of Central Asia, Mongolia, the Caucasus and Afghanistan (CAMCA). Members of the Network believe in the value of a connected region and are driven to contribute to the progress, prosperity and cooperation of their region through a variety of joint activities and projects.

“The importance of the CAMCA Network cannot be overstated. The network brings together highly talented and well-educated young professionals from the CAMCA countries who will soon assume - and some are already assuming - the mantle of intellectual, professional and policy leadership in their respective countries.” - Shigeo Katsu, President, Nazarbayev University, Kazakhstan

“The CAMCA Network has grown into an extensive and powerful network of highly educated, advanced, open-minded, talented and strong peers in the region and I am proud to be a member of this vibrant network.” - Nazira Beishenalieva, Chair, Board of Directors of CJSC "Bank of Asia," Kyrgyzstan

MILITARY GRANTS



Foundation Executive Director, Sarah Tonucci, with other Legacy Award Recipients at the Luke's Wings Foundation's 2018 Heroes' Gala

Since 2007, the Foundation has worked with a variety of impressive organizations focused on honoring and empowering service members, veterans and military families through a wide spectrum of programming. The organizations supported through our grants are dedicated to tracking the impact and efficacy of their work and, most importantly, to the communities they serve. We remain grateful for their commitment and efforts on behalf of our nation's military and veteran community.

MILITARY GRANTS SINCE 2007

\$5.6+ million in total grants

75+ Organizations supported

250+ Total Grants

2018 STATS

\$343,000 in grants

20+ Organizations supported

FOCUS AREAS

Wounded Veterans

Outdoor Rehabilitative Activities

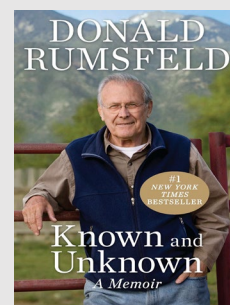
Military Families

Special Operations Community

Employment & Civilian Transition

All profits from Rumsfeld's book, *Known and Unknown*, and from his highly successful app, Churchill Solitaire, are donated to the Foundation's military charity partners.

Over **\$755,000** has been contributed to date!



LEARN MORE ABOUT OUR MILITARY CHARITY PARTNERS AT:
www.rumsfeldfoundation.org/public_service/our_partners

2018 highlights include the Foundation receiving a Legacy Award from Luke's Wings at their annual Heroes Gala, briefings on partner programming updates and attending more than 20 partner events.

THANK YOU

WE ARE DEEPLY APPRECIATIVE OF THE IMPORTANT ROLE OUR SUPPORTERS HAVE PLAYED IN OUR GROWTH AND DEVELOPMENT OVER THE YEARS.

MORE THAN **100** DONORS HAVE CONTRIBUTED SINCE OUR FOUNDING!

CONTRIBUTIONS TO THE RUMSFELD FOUNDATION ARE ACCEPTED ON OUR WEBSITE
OR BY CHECK TO OUR MAILING ADDRESS:
1030 15TH ST NW, B1 #366, WASHINGTON, D.C. 20005

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