

2019 ANNUAL REPORT

Message from our Founder and Chairman

We are pleased to provide this report on the Foundation's progress across our focus areas in 2019. Through our Fellowship Programs and military grants we have had a number of significant developments towards our mission.

Reflecting on the progress we have made in the past year, we are encouraged by the advancements throughout our programs. As we enter this new year, we remain dedicated to advancing our work in 2020 and beyond.

We hope you enjoy the following overview of the Foundation's efforts in 2019. Thank you for your continued support and partnership that help make our work possible.

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MISSION

The Rumsfeld Foundation encourages leadership, public service and free political and economic systems at home and abroad. Across our focus areas - PUBLIC SERVICE and GREATER CENTRAL ASIA - we are committed to providing opportunities for rising leaders, honoring service to nation and to promoting liberty.

FOCUS OVERVIEW

PUBLIC SERVICE

GRADUATE FELLOWSHIP PROGRAM

Supporting graduate-level scholars interested in public service

MILITARY CHARITY GRANTS

Partnering with worthy organizations assisting those who have served in the U.S. Armed Forces

GREATER CENTRAL ASIA

CENTRAL ASIA-CAUCASUS FELLOWSHIP PROGRAM

Connecting talented rising leaders with their regional counterparts

THE CAMCA REGIONAL FORUM*

Providing a platform for regional dialogue and cooperation across Central Asia and the Caucasus

(*CAMCA is an acronym that stands for the region including the 10 countries of **C**entral **A**sia - **M**ongolia - **C**aucasus - **A**fghanistan. The alumni of our Fellowship Program developed the term "CAMCA" as a way to refer to their collective region spanning from Georgia to Mongolia. Read more on page 7.)

FOUNDATION IN REVIEW

SINCE **2007**...

2 YEARS OF OPERATIONS \$15.8+ MILLION IN GRANTS 75+ MILITARY CHARITIES SUPPORTED 6 CAMCA REGIONAL FORUMS

377 FELLOWS SUPPORTED

36 NETWORK EVENTS HOSTED

SNAPSHOTS FROM 2019...









GRADUATE FELLOWSHIP PROGRAM

The Graduate Fellowship Program continues to support scholars of outstanding intellectual ability, integrity, moral character and leadership that are nominated by the talented professors across the country serving as our program Advisers. For the 2019-20 academic year, an impressive group of 20 Fellows were awarded financial grants in the form of tuition and stipend support. Graduate Fellowships assist scholars pursuing Master's and doctoral degrees, postdoctoral research and public service internships. Beyond the financial assistance provided, the Foundation continues to cultivate connection and collaboration across the growing network of current and former Fellows as they navigate their careers and hosted several events toward that end in 2019.



PROGRAM IMPACT SINCE 2009

\$3+ Million in Grants

146 Graduate Fellows Supported

7 Annual Conferences

2019-20 ACADEMIC YEAR

24 Academic Advisers
20 Graduate Fellows
9 PhD Candidates

11

- 11 Master's Candidates



"Being a Rumsfeld Fellow has allowed me to complete my coursework, begin my field research and connect with others in my field. This Network has been a vital part of my Ph.D. and far and away the most important part."

- Kimberly Madsen, Graduate Fellow 2019-20, Indiana University

"I do not yet know what doors will be open to my talents and ambition in the future, but I know that I can increase the potential for my success by joining a network of competent Fellows like those of the Rumsfeld Foundation who are devoted to patriotic service."

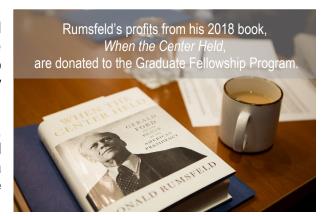
- Clifford Humphrey, Graduate Fellow 2019-20, Hillsdale College



NETWORK EVENTS

In 2019 the Foundation held several networking opportunities and events for current and former Fellows, designed to encourage their connectivity with one another, with our Advisers and also with notable leaders in the broader public service and policy communities.

These events included: the annual Conference, Spring Retreat, and Holiday Reception; as well as a discussion with General Stanley McChrystal, a roundtable with Fran Townsend, a Supreme Court visit and discussion with Associate Justice Clarence Thomas, and a RAND wargaming simulation.



WHERE ARE THEY NOW?

Alumni are serving in a wide variety of public service and policy positions including posts overseas, in federal, state and local government, in the U.S. military and at top universities. Some current positions include:

Special Assistant to the Under Secretary of Defense, U.S. Department of Defense Counterintelligence Officer, U.S. Court of Appeals - Fifth Circuit Clerk, U.S. Naval Aviator, Federal Reserve Board Principal Economist, U.S. Foreign Service Officer, U.S. Senate Legislative Assistant, U.S. Supreme Court Clerk, Federal Bureau of Investigation Middle East Analyst, Missile Defense Agency Analyst, U.S. Department of Defense Foreign Affairs Analyst, U.S. Army Officers' Training Corps Reservist, Office of Personnel Management Senior Policy Advisor, U.S. Secret Service Intelligence Analyst, New York State Police Intelligence Center Analyst, U.S. Army National Ground Intelligence Center Analyst, NATO Geospatial Information Researcher

2019 HIGHLIGHTS

- At the Annual Conference, attendees celebrated the 10th anniversary of the Graduate Fellowship Program.
- The 2019 Conference featured keynote speakers: U.S. Secretary of Veterans Affairs, Robert Wilkie, and Diplomat in Residence at Princeton University, Amb. Ryan Crocker.
- The Foundation arranged a special wargaming simulation with the RAND Corporation for Conference attendees based on a Baltic wargame.
- Fellows received a VIP tour of the Supreme Court and had a private discussion with Associate Justice Clarence Thomas.



CENTRAL ASIA-CAUCASUS FELLOWSHIP PROGRAM

Following a competitive application and review process, the Foundation brought two groups of Fellows **dedicated to the development of their nations and their broader region** to Washington, D.C. for a six-week Fellowship. Their programs consisted of numerous high-level meetings, offering opportunities to engage with senior leaders across all sectors. Each program included one week of travel to two additional U.S. cities for meetings with local businesses and government representatives, providing Fellows with insights of the U.S. beyond the nation's capital. Additional opportunities were also provided for professional development, research and networking.



PROGRAM IMPACT SINCE 2008

23 Fellowsh23 6-week Fe

Fellowship Participants

6-week Fellowship Sessions

Alumni Conferences

2019 FELLOWSHIP SESSIONS

7 Fellowship Groups

24 New Fellows

100+ Meetings



"If a single experience could be considered life-changing, then the Fellowship is definitely one. It is a time for venturing into unchartered waters, broadening horizons and becoming inspired. The program not only provides a glimpse into the political and economic life of the United States, but also helps forge valuable connections and friendships. These six weeks have undoubtedly had an indelible influence on my personal and professional life."

- Rusudan Mamatsashvili, Fall 2019 Fellow, Georgia

"This program is an excellent opportunity to understand the U.S. decision and policy-making processes through learning first-hand from officials who have been participating in these processes for decades. Our entire experience was perfectly organized and managed, and the time I spent during the program was an unforgettable experience. The most valuable and important asset of this program is becoming a part of the network of outstanding people from the CAMCA region."

- Nurtas Janibekov, Spring 2019 Fellow, Kazakhstan



ABOUT THE FELLOWSHIP PROGRAM

PROGRAM COUNTRIES: Afghanistan, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Mongolia,

Tajikistan, Turkmenistan, Uzbekistan

FELLOWSHIP MEETINGS: Fellows attend 60 meetings on average with professionals and experts across all sectors.

SOME 2019 MEETINGS FEATURED: Secretary Elaine Chao, U.S. Secretary of Transportation; General Peter Pace, Former Chairman of the Joint Chiefs of Staff; Admiral James Stavridis, former Commander of U.S. European Command and NATO Supreme Allied Commander Europe; Rep. Liz Cheney, Chair of the House Republican Conference; Dr. John Hamre, President and CEO of CSIS; Josh Bolten, President and CEO of Business Roundtable; Liz Sara, Chair of the National Women's Business Council; Lawrence Di Rita, Greater Washington, D.C. Market President of Bank of America; Eric Rudenshiold, Director for Central Asia, U.S. National Security Council; Bobby Franklin, President and CEO of the National Venture Capital Association

FELLOW PROFILES: Fellows represent a **rising generation of leaders** and influencers in their respective countries who share an interest in regional cooperation. Fellows in 2019 held positions such as: Chief Operating Officer of the Mongolian Stock Exchange, First Deputy Head of the National Tourism Administration of Georgia, Market Access Negotiator at the Permanent Mission of Afghanistan to the World Trade Organization, Director of the Regional Institute of Central Asia, Chairperson of the Association of Social Entrepreneurs of Kyrgyzstan, Advisor to the Governor of the Astana International Financial Centre, Ambassador-at-Large and Director of the Investment Research Center at the Ministry of Foreign Affairs of Mongolia, and Head of Secretariat of the Development Coordination Council of Taijkistan



We partner with the **Central Asia-Caucasus Institute** at the American Foreign Policy Council in organizing the Fellowship Program. Our gratitude to their leadership and staff for their expertise and contributions! With special thanks to: *Dr. S. Frederick Starr, Dr. Svante Comell* and *Mr. David Soumbadze*

2019 HIGHLIGHTS

- Fellows met with 2 sitting U.S. Cabinet members and 3 former Cabinet members
- Groups traveled to Norfolk, Virginia; Manchester, New Hampshire; Chicago, Illinois; Austin, Texas; San Antonio, Texas; and Philadelphia, Pennsylvania
- Fellows presented at CACI Forums on "CAMCA: An Investment Harbor" and "Intra-Regional Trade in the CAMCA Region: Current Trends and Growing Opportunities"
- Fellows were hosted at the Embassies of Afghanistan, Azerbaijan and Georgia in Washington, D.C.
- Program travels included visits to the Philadelphia Alliance for Capital and Technologies, Comcast NBCUniversal's LIFT Labs, The Wharton School at the University of Pennsylvania and the Kaplan Institute for Innovation and Tech Entrepreneurship



CAMCA REGIONAL FORUM

The Foundation continues its partnership with the **Central Asia-Caucasus Institute** and the **CAMCA Network** (see pg. 8) in hosting the annual **CAMCA Regional Forum**. The Forum brings together representatives of the 10 CAMCA (Central Asia-Mongolia-Caucasus-Afghanistan) countries to discuss regional cooperation across all sectors. The 2019 CAMCA Regional Forum was held in Tashkent, Uzbekistan and successfully gathered rising leaders from the CAMCA region as well as the broader international community, including government leaders, policymakers, researchers, private sector executives and civil society representatives. Established in 2014, the Forum continues to grow in scope and participation as it convenes in a new city across the region each year.



PREVIOUS FORUMS

2014 Astana, Kazakhstan 2015 Ulaanbaatar, Mongolia

2016 Tbilisi, Georgia

2017 Dushanbe, Tajikistan

2018 Baku, Azerbaijan

2019 Tashkent, Uzbekistan

TOTAL FORUM STATS

1,000 + Participants

165 Speakers

200+ Companies Represented

25+ Countries Represented



"I believe the network that has been formed is a great asset for the future of this CAMCA region. These are people who currently have leading positions in the government and private sector, or potentially are going to be future leaders who are making decisions. By linking with them, we will be able to address the challenges, whether in terms of trade or businesses, and at the same time, think about how to improve the relationships between our countries in the region."

- **Assadullah Zamir**, former Minister of Agriculture, Irrigation and Livestock of the Islamic Republic of Afghanistan; CAMCA Network Member

"I attended the CAMCA Forum in 2018 and again in 2019. Both Forums featured many excellent panelists from various fields and regions, and their discussions were very inspiring. It gave me deep insights into the future direction of the Central Asia and Caucasus region and their relations with the rest of the world. It also provided valuable networking opportunities to connect with people from that important region, as well as with other participants from around the world."

- **Hiroyki Akita,** Foreign & Security Affairs Commentator, Nikkei Asian Review, Japan



2019 CAMCA REGIONAL FORUM

Tashkent, Uzbekistan - June 13-14, 2019



THEME: "CAMCA: Shared Interests, Shared Aspirations" - Sessions focused on intraregional trade, transport and transit, regional business and investments, economic development, entrepreneurship and innovation, human capital and education

FORUM PARTICIPANTS: Over **300** international leaders and professionals from the CAMCA countries, Australia, Canada, China, Germany, Israel, Japan, Pakistan, Singapore, Sweden and the United States

FORUM SPEAKERS: Senator Sodyq Safoev, First Deputy Chairman of the Senate of Oliy Majlis of the Republic of Uzbekistan; Ruslanbek Davletov, Minister of Justice of the Republic of Uzbekistan; Giorgi Kvirikashvili, EBRD International Advisor and Former Prime Minister of Georgia; Dr. Arthur Laffer, Founder and Chairman of Laffer Associates; Hamrokhan Zarifi, Former Foreign Minister of Tajikistan; Dr. Shamsh Kassim-Lakha, Chairman of the Board of Trustees of the University of Central Asia; Shigeo Katsu, President of Nazarbayev University; Amb. Tedo Japaridze, Vice-Chairman of International Relations of the Anaklia Development Consortium





ABOUT THE CAMCA NETWORK

NETWORK HISTORY: Initiated by the alumni of the Central Asia-Caucasus Fellowship Program, the concept of the CAMCA Network emerged in 2013. Valuing the alumni's desire to actively continue their regional collaboration as rising leaders beyond and independently from their Fellowship experience, the Foundation supports the development of the evolving CAMCA Network.



NETWORK MEMBERS & MISSION: The CAMCA Network is a collection of professionals committed to sharing ideas, knowledge, expertise, experience and inspiration across the 10 countries of Central Asia, Mongolia, the Caucasus and Afghanistan (CAMCA). Members of the Network believe in the value of a connected region and are driven to contribute to the progress, prosperity and cooperation of their region through a variety of joint activities and projects.

The importance of the CAMCA Network cannot be overstated.

The network brings together highly talented and well-educated young professionals from the CAMCA countries who will soon assume - and some are already assuming - the mantle of intellectual, professional and policy leadership in their respective countries. The network provides an open forum to exchange their experiences and ideas and serves as a peer learning and sounding board." - Shigeo Katsu, President of Nazarbayev University

MILITARY GRANTS

The Foundation continued its partnerships, some new and some longstanding, with a number of impressive organizations focused on honoring and empowering our nation's military and veteran communities. The Foundation's grants in 2019 supported an array of programming and activities under our targeted focus areas, from college scholarships to military children and retreats for special operators and their families to entrepreneurial fellowships for wounded and transitioning veterans. These organizations play a critical role in helping to meet the needs of our nation's military community and the Foundation is pleased to provide support for such quality and impactful programs.

FOCUS AREAS

- WOUNDED VETERANS
- OUTDOOR REHABILITATIVE ACTIVITIES
- MILITARY FAMILIES
- SPECIAL OPERATIONS COMMUNITY
- EMPLOYMENT & CIVILIAN TRANSITION



MILITARY GRANTS SINCE 2007

\$5.9+ Million in Total Grants

75+ Organizations Supported

270+ Total Grants

2019 STATS

\$277,500 in Grants

? Organizations Supported

Grant Focus Areas

2019 HIGHLIGHTS

- All profits from Rumsfeld's book, Known and Unknown, and from his highly successful app, Churchill Solitaire, continue to be donated to the Foundation's military charity partners.
- Over \$755,000 has been contributed to date!
- Staff attended local events for partners including: Freedom Alliance, HillVets, Bunker Labs and The Mission Continues
- 2019 blog posts authored by our partners at Vail Veterans Program and Dog Tag Bakery

Learn more about our military charity partners at: www.rumsfeldfoundation.org/public_service/our_partners



THANK YOU

On behalf of our leadership and staff, thank you! We are deeply appreciative of the important role our supporters have played in our growth and development over the years. We are grateful for the more than **120** donors that have supported our work since our founding!

Contributions to the Rumsfeld Foundation are accepted on our website or by check to our mailing address: 1030 15TH ST NW, B1 #366, WASHINGTON, D.C. 20005



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Follow the Foundation's blog, **Orienting the Gyroscope**, to read about causes, topics and interests that "orient" and shape our mission and efforts at the Foundation, as well as for features on individuals we have impacted and worked alongside in our programs and partnerships.





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WE LOOK FORWARD TO KEEPING YOU UPDATED ON OUR WORK IN 2020!